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Foreign Corrupt Practices Act

Current Trends and Compliance Measures

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Current Trends

- Enforcement Terrain
- Multi-Jurisdictional Issues
- Whistleblower Provisions
- Proposed Reforms & DOJ Guidance

Enforcement Terrain

- Fewer filings thus far this year, but...
- Focus on Individuals? Since 2008
 approximately 70% of FCPA enforcement
 actions have not resulted in Department of
 Justice (DOJ) filings against individuals,
 but...
- Joel Esquenazi 15 Years

Enforcement Terrain

- Specialized units and serious law enforcement measures.
- Going after demand side, but...
- Debarment of government contractors?
- Risk factors.

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Enforcement Terrain

Risk Factors

- Industry Sweeps? Extractive Industries,
 Telecommunications, Information Technology,
 Banking & Finance, Arms...
- Third Parties: Payment commensurate with fair market value of services provided?
- Regions & Countries: Important, but local guidance on specific agencies and individuals needed.

Multi-Jurisdictional Issues

- UK's Anti-Bribery Act.
- Increased enforcement by countries that rarely or never enforced their foreign anti-corruption laws before.
- Increased cooperation among foreign law enforcement officials.
- Using 'other laws' to go after alleged middlemen and bribe recipients. This is now being challenged in the U.S. District Court for the Central District of California.

Whistleblower Provisions

Reward: If "original information" provided, bounties of 10% - 30% available when penalties exceed US\$1 million.

- Average fine to settle an FCPA Case in 2010 was US\$78 million, but:
 - Siemens US\$800 million
 - KBR/Halliburton US\$579 million
 - BAE Systems PLC -US\$400 million
- SEC "Office of the Whistleblower" Site: http://www.sec.gov/whistleblower

Whistleblower Provisions

- No requirement that the whistleblower first report internally.
- Creation of a cottage industry to assist whistleblowers:
 "If you would like to confidentially discuss..."
- Easy to find firms offering assistance to whistleblowers on the internet.
- Based on the first seven weeks of data, the SEC is reporting about two FCPA tips a week.
- Pushback? New proposed legislation.

Proposed Reforms

- Adding a compliance defense.
- Limiting a company's liability for the prior actions of a company it has acquired.
- Adding a "willfulness" requirement for corporate criminal liability.
- Limiting a company's liability for acts of a subsidiary.
- Defining a "foreign official".

DOJ Guidance

- Acknowledged US Chamber's attempt to amend the FCPA. But no intention to support reforms that will weaken the FCPA or make it less effective.
- We "shall determine to what extent compliance...
 would be enhanced and the business community
 would be assisted by further clarification" of the
 FCPA.
- "This is precisely the wrong time to weaken the FCPA"
- Assistant Attorney General Lanny A. Beurer, 8 November 2011

Corporate Compliance Program (see handout)

- Source of handout? Guesses?
- Comments on Selected Provisions
 - Corporate Policy Paragraph 1
 - Clear No Legalese
 English and Thai
 - Concise Otherwise it won't be read
 - Made Known You don't want to hear: "We have one?"

- Visible Support by Senior Management. Paragraph 2.
- Standards and Procedures for matters listed in Paragraph 3. But not an exclusive list.
- Risk Assessment including "geographical organization". Paragraph 4.
- Review "taking into account relevant developments in the field..." Paragraph 5.

- Fair and accurate books. Local costs and practices.
 Paragraph 7.
- Training: Not only staff, but "where necessary...agents and business partners..." Paragraph 8
- System for advice: "...on an urgent basis or in any foreign jurisdiction in which the Company operates." Paragraph 9.
- Internal reporting concerning Company and "where necessary...agents..." Paragraph 9.

- "Appropriate disciplinary procedures..." Cannot be a paper tiger. Difficult decisions need to be made. Paragraph 10.
- "To the extent that the use of agents and business partners is permitted at all by the Company..."

 Paragraph 11.
 - "risk-based due diligence" Local considerations.
 - Inform agents and business partners of Company's anti-corruption policy

- Difficult area of agents & business partners (Paragraph 10) continued:
 - "reciprocal commitment" to Company's policy
 - Where "appropriate":
 - "anti-corruption representations and undertakings"
 - "rights to conduct audits of books"
 - "rights to terminate"

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Thank you

While reasonable efforts have been made to ensure the accuracy of the proceeding slides and this presentation, neither constitutes legal advice. For legal advice, please contact qualified counsel.

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